
Curriculum Vitae

Colin Andrew Campbell

Born 8 March 1960, at Hamilton, Victoria, Australia

Currently Managing Director
Triple Helix Consulting Pty Ltd
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Education

Fellow, Australian Institute of Company Directors	2003
Diploma, Company Directors Course, Australian Institute of Company Directors	2003
Master of Science, Management of Agricultural Knowledge Systems (Wageningen)	1994
Bachelor of Forest Science (Hons)(Melbourne)	1983
Diploma of Forestry (Creswick)	1980
Higher School Certificate (Hamilton College, School Captain)	1977

Languages: English and French

Areas of expertise

(leadership, policy development, program management and consultancy)

- Sustainability policy – in particular climate, water, energy, biodiversity and soil management
- Planning and management of research, development and extension
- Strategic analysis and strategic planning
- Knowledge management within and across organisations
- Corporate, program and project management and program evaluation
- Corporate governance – public, non-profit and private sectors
- Leadership and management of people in team and network-oriented contexts, especially at the intersection between the public, private and community sectors
- The dimensions of the sustainability debate: historical, philosophical, ecological, social, economic & political.

Within the broad context of facilitating rural sustainability;

- Whole farm planning for sustainable landscapes, lifestyles and livelihoods
- The challenging interactions between climate, energy and water in a carbon-constrained economy
- The role of and opportunities for philanthropy in the transition to more sustainable systems & practices
- Community and stakeholder engagement in natural resource management
- Catchment Management Organisations and the Australian regional model for natural resource management
- Writing and editing for popular and scientific audiences
- Natural resource management planning processes at the landscape and community group levels
- Incentives, market measures and other economic instruments for encouraging more sustainable practices
- Principles for evaluating and reconciling public and private benefits and costs in natural resource management
- Native vegetation management: conservation planning at landscape scale; management for habitat values; revegetation techniques; farm forestry and agroforestry; environmental services including potential carbon credits; and sustainable native forest management, especially on private land.

Experience

Managing Director, Triple Helix Consulting Pty Ltd, Canberra

December 2006–

Triple Helix Consulting Pty Ltd is a small consultancy firm specialising in the business of sustainability, helping progressive organisations in the public and private sectors to develop and implement more sustainable policies, programs and enterprises. Areas of particular expertise include strategic analysis and planning, knowledge management and adoption, corporate governance and leadership, research design and management, communication and extension, and on-ground aspects of natural resource management at farm and regional scales.

A sample of projects underway or completed by Triple Helix Consulting is presented in the table below:

Client	Project
National Land & Water Resources Audit (National Committee on Soil and Terrain) (2007/8)	Preparation of a policy discussion paper outlining measures that would lead to a more coherent approach to investment in soil management in Australia.
North Central Catchment Management Authority (2008)	Development of a Knowledge Strategy for the NCCMA
Cotton R&D Corporation (2008)	Strategic input to the CRDC 2008-13 Research and Development Strategy
Queensland Regional Groups Collective (2007)	Preparation of a joint policy position paper for regional NRM in Queensland.
Narangullen Pastoral Company (on-going)	Whole farm plan and enterprise development options in forestry, carbon trading, ecosystem services and wind energy to complement a 7,500 hectare grazing enterprise (NSW)
Australian Greenhouse Office (2007)	Preparation of a climate change primer targeted at regional NRM bodies
Department of Environment and Water (2007)	Development of presentation media on water resources for the Minister for Environment and Water Resources
Platypus Partnerships on behalf of the Department of Education Science and Training (2007)	Facilitation of an integrated \$25m investment proposal for the Terrestrial Ecosystems Research Network funded through the National Collaborative Research Infrastructure Strategy
CGIAR Challenge Program on Water and Food (on-going)	Independent critique of Phase 2 seven year research program on water and food across CGIAR centres and UN agencies
Department of Agriculture, Fisheries and Forestry (2007)	Facilitation of industry workshop and development of an implementation plan for the National Climate Change in Agriculture Action Plan
Fisheries Research and Development Corporation (2007)	Analysis of fisheries-related climate research, and development of options for investments in climate science for Australian fisheries
Victorian Catchment Management Authorities (CMAs) (2007)	Development of options for CMA participation in carbon trading
Mackay Whitsunday Regional NRM Group (2007)	Workshop presentation and facilitation on governance, structural and management issues for a catchment management organisation

Executive Director, Land & Water Australia, Canberra

Jan 2000–Dec 2006

Land & Water Australia is a statutory corporation within the Commonwealth Agriculture, Fisheries and Forestry portfolio, established under the Primary Industries and Energy R&D Act and the Commonwealth Authorities and Companies Act. Its primary purpose is to organise and fund research and development activities aimed at the productive and sustainable management of Australia's natural resources. The Executive Director is the Chief Executive, a member of the Board and responsible to it for all aspects of the Corporation including: strategic direction and policy; leadership of a staff of ~40; research and development programs; partnerships for funding and managing R&D (~\$35m per annum across 45 partners and 16 programs); communication and adoption of R&D outputs; management of knowledge assets; sound and effective financial management; and meeting all accountability requirements. Andrew Campbell's seven year tenure saw considerable growth and development of the corporation, characterised by constructive collaborative engagement with stakeholders, closer connections with both policy and industry audiences, a focus on managing knowledge for adoption, developing new initiatives in building research capacity, doubling turnover while maintaining excellence across the research portfolio. The corporation published two books synthesising some of the lessons from this experience; *The Australian Natural*

Resource Management Knowledge System (Andrew Campbell 2006)

http://products.lwa.gov.au/products_details.asp?pc=PR061081&pn=1&method=search&browse_program_group=&browse_subject=&title=&author=Campbell&code=&date_from=&date_to= and *The Getting of Knowledge - a guide to funding and managing applied research* (Andrew Campbell and Nick Schofield 2007)
http://products.lwa.gov.au/products_details.asp?pc=PK071243&pn=1&method=search&browse_program_group=&browse_subject=&title=&author=Campbell&code=&date_from=&date_to=

Assistant Secretary, Environment Australia, Canberra

Dec 1995–Dec 1999

Environment Australia at the time was the Australian Ministry of the Environment. The role of Assistant Secretary (SES1), Sustainable Landscapes Branch carried responsibility for the development and implementation of the \$360 million Bushcare Program - the largest of the environment programs funded through the \$1.5 billion Natural Heritage Trust (NHT). Bushcare works with all levels of government, key rural industries and community groups throughout Australia to develop and implement better ways of managing native vegetation through direct investment and institutional reform. The role of managing Bushcare combined intense pressures to develop national policy, with the demands of designing, administering and accounting for a large operational program, managing a staff of over fifty professionals and overseeing a national network of more than 200 people located with a range of different organisations in all States and Territories. The position also entailed responsibility for Commonwealth oversight of a \$40m NHT investment to secure the natural and cultural values of Cape York Peninsula; the \$30m private land component of the Tasmanian Regional Forest Agreement; the Bush for Greenhouse initiative to facilitate corporate investment in vegetation sinks (in partnership with the Australian Greenhouse Office); and leading Environment Australia inputs to the United Nations Convention to Combat Desertification, and responsibility for its implementation after the Australian government ratified the Convention.

Consultant, Department of Prime Minister and Cabinet, Canberra

July–Nov 1995

A consultancy reviewing Commonwealth and State policies and programs impinging on sustainable regional natural resource management, and proposing a policy development process to improve program integration and coordination across natural resource management and economic development in regional Australia.

PhD research–Wageningen, Toulouse and Canberra

January 1994–

A PhD thesis (currently in abeyance) entitled “*Facilitating rural sustainability*”, under the supervision of Professor Niels Röling in the Department of Communication and Innovation studies at Wageningen Agricultural University in the Netherlands. The thesis examines the role and potential of stakeholder participation in rural sustainability, based on case studies of rural communities in France and landcare groups in Australia.

Land ownership, management & consultancy

1987–

Management of the 450ha family farm “Crowlands”, at Cavendish in south-eastern Australia, producing prime lambs, merino wool, canola, lupins, wheat and oats, and farm forestry (softwood and hardwood) for environmental services, pulpwood, sawlogs, veneer logs and furniture timbers. Sole partner since 1987. Principal of Andrew Campbell & Associates (a consultancy in rural sustainability now incorporated into Triple Helix Consulting Pty Ltd) since 1989.

MSc, Wageningen Agricultural University (The Netherlands)

Sept 1992–Jan 1994

The international Masters of Science Course “Management of Agricultural Knowledge Systems”, in the Department of Communication and Innovation Studies, combined course work in rural sociology and systems analyses, with a research thesis. The thesis (awarded Distinction) explored the concept of sustainability and its implications for natural resource management research, extension and policy development, examining Landcare in Australia through various theoretical lenses, including the knowledge systems perspective pioneered by Prof Niels Röling.

National Landcare Facilitator

May 1989–August 1992

The National Landcare Facilitator (NLF) project was a consultancy to the Australian Soil Conservation Advisory Committee which advised the Minister for Primary Industries. The consultancy arose out of voluntary work in mid-1988 to help the nascent alliance between the National Farmers’ Federation and the Australian Conservation Foundation to draft a proposal for the Australian government. This proposal secured bipartisan support for a Decade of Landcare built on assistance for group approaches and integrated planning at property and catchment scales. The NLF role involved meeting landcare groups and the people working with them throughout Australia, analysing their effectiveness, facilitating communication across state, disciplinary and institutional boundaries, and providing strategic advice to policy makers at State and national levels. It provided a unique opportunity to explore the full range of land management issues and participatory approaches to research and extension, and to develop a contact network of outstanding farmers, scientists and extension agents throughout Australia. This experience was the basis for the book “*Landcare—communities shaping the land and the future*”, published in 1994 by Allen and Unwin, Sydney.

The National Landcare Facilitator position involved a great deal of networking among landcare facilitators and coordinators at state and local levels, organising and facilitating strategic planning workshops and training opportunities, and identifying and tackling the constraints to improving the effectiveness of landcare groups. The annual reports of the NLF were pivotal in the early years of the National Landcare Program, as the main overview and analysis of landcare in all states. As the role developed, communication outside the landcare movement and representation of landcare in Australia and internationally became much more important, although the key aspects of working effectively with a wide range of people and providing strategic policy advice at a national level remained central.

**Assistant Director, Centre for Farm Planning & Land Management
University of Melbourne**

May '88–July '89

The Centre for Farm Planning and Land Management was a privately-funded research centre attached to the then Faculty of Agriculture and Forestry, which aimed to identify and promote measures which could be employed by land managers, communities and institutions in Australia to achieve more sustainable land use. The Centre focused on the ecological basis of sustainability, and the sociological context in which land managers operate. The role of Assistant Director involved leading a multidisciplinary team of four people, financial management, securing research funding, planning and supervising research and disseminating information.

Project Manager, Potter Farmland Plan

October 1984–March 1988

Seconded from the Victorian Department of Conservation, Forests and Lands

The Potter Farmland Plan, funded by the Ian Potter Foundation, established fifteen model farms in Western Victoria to demonstrate how farm layout and management can be planned to incorporate ecological principles at a landscape scale. The position of Project Manager entailed responsibility for leading the implementation of the program; working with people (2 professionals, 15 families and 22 community groups); planning and delivery of extension activity; preparation of budgets and accountability for expenditure (~\$1m); liaison with Government and other institutions with regard to monitoring, research and extension; development and extension of the concept of Whole Farm Planning; development, application and extension of efficient and effective techniques of revegetation on rural land; and development and delivery of a comprehensive public relations program and documentation of the project. This experience led to the writing of *“Planning for Sustainable Farming”*, published by Lothian Books, Melbourne 1991.

Forester

December 1980–October 1984

Forests Commission, Victoria, later Department of Conservation, Forests and Lands

Postings to Stawell, Bendigo and Shepparton, with an emphasis on farm tree extension (including administration of the Tree Growing Assistance Scheme and the Farm Forestry Loan Scheme); forest recreation planning; fire protection planning, fire training and supervision of fire prevention works (including extensive involvement (mainly as a Sector Boss) in the fires leading up to and including ‘Ash Wednesday’); supervision of the road construction program in the Grampians National Park; and development of management plans for the Rushworth State Forest.

Study Leave, University of Melbourne

March 1982–November 1983

on leave from the Forests Commission, Victoria

Completion of Bachelor of Forest Science Degree with Honours. Optional course work in Rural Sociology and Extension (First Class Honours), and Australian Economic History (First Class Honours, Katherine Woodruff Exhibition).

Professional Involvement

Fellow, Australian Institute for Company Directors 2003–
Non Executive Director, Future Farm Industries CRC 2007–
Executive Director and Board Member, Land & Water Australia 2000-2006
Member, Commonwealth Environmental Research Facilities (CERF) Reference Panel 2005–
Member, Editorial Advisory Committee, ECOS magazine 2004–
Board Member, Rural Extension Centre, University of Queensland Gatton 1999–2002
National Vice-President, Greening Australia Limited 1992, Board member 1990-92
Foundation Board Member, Greening Australia Victoria, Chairman Rural Committee 1990-92
Member, CSIRO Land and Water Sector Advisory Committee 1996–2002
Member, European Society of Rural Sociology
Member, Australian Institute of Agricultural Science (Certified Leading Agriculturalist 1993-)
Member, National Rural and Resources Press Club
Foundation Member, Soil and Water Conservation Association of Australia
Foundation Member, International Tree Crops Institute

Publications

Books

- Campbell, Andrew (in press) *Managing Australian Landscapes in a Changing Climate—a climate change primer for regional NRM bodies* Department of Climate Change, Canberra.
- Campbell, Andrew and Nick Schofield (2007) *The Getting of Knowledge - a guide to funding and managing applied research* Land & Water Australia, Canberra. 2nd Edition PK071243 92pp
http://products.lwa.gov.au/products_details.asp?pc=PK071243&pn=1&method=search&browse_program_group=&browse_subject=&title=&author=Campbell&code=&date_from=&date_to=
- Campbell, Andrew (2006) *The Australian Natural Resource Management Knowledge System* Land & Water Australia, Canberra. PK061081 45pp
http://products.lwa.gov.au/products_details.asp?pc=PR061081&pn=1&method=search&browse_program_group=&browse_subject=&title=&author=Campbell&code=&date_from=&date_to=
- Campbell, Andrew (1994) *Landcare—communities shaping the land and the future* with case studies by Greg Siepen. Allen and Unwin, Sydney. 344pp
- Campbell, Andrew (1992) *Taking the long view in tough times—Landcare in Australia* Third annual report of the National Landcare Facilitator. National Soil Conservation Program, Canberra 160pp.
- Campbell, Andrew (1991) *Planning for Sustainable Farming*. Lothian Books, Melbourne 200pp.
- Oates, Nan and Campbell, Andrew (1992) *Working with Landcare Groups—a handbook for facilitators and coordinators*. National Soil Conservation Program, Canberra.
- Campbell, Andrew, and Burke, Steven (1988) *Farm Tree Protection—a practical manual for farm tree growers*. Department of Conservation, Forests and Lands, Melbourne.
- Burke, S.J., Campbell, C.A., and Robertson, D. (1988) *Shelterbelts* Department of Conservation, Forests and Lands, Melbourne.

Book chapters

- Bielak, Alex T, Andrew Campbell, Shealagh Pope, Karl Schaeffer and Louise Shaxson (in press) “From science communication to knowledge brokering: the shift from ‘science push’ to ‘policy pull’” Chapter 12 in *Science Communication in Social Context: Strategies for the Future* to be published by Springer, May 2008.
- Campbell, Andrew and Jim Woodhill (1999) ‘The Policy Landscape and Prospects of Landcare’ pp194-208 *In Fertile Ground—the impacts of participatory watershed management*. F. Hinchcliffe, J. Thompson, J. Pretty, I. Guijt and P. Shah (Eds) IT Publications, London.
- Campbell, Andrew, Phil Grice and Justin Hardy (1999) ‘Local Conservation Action in Western Australia’ pp340-353 *In Fertile Ground—the impacts of participatory watershed management*. F. Hinchcliffe, J. Thompson, J. Pretty, I. Guijt and P. Shah (Eds) IT Publications, London.
- Campbell, Andrew (1998) ‘Issues in Landcare’. *In Critical Landcare*. F. Vanclay and S. Lockie (Eds) University of Central Queensland Press.
- Campbell, Andrew (1998) ‘Fomenting Synergy—Experiences Facilitating Landcare in Australia’ *In* Niels G. Röling and Anne-Marie Wagemakers (eds) *Sustainable Agriculture: participatory learning and action* Cambridge University Press, Cambridge UK.
- Campbell, Andrew (1994) ‘Community First—Landcare in Australia’ pp252-258 *In Beyond Farmer First—rural peoples’ knowledge, agricultural research and extension practice*. I. Scoones and J. Thompson (Eds) IT Publications, London.
- Campbell, Andrew (1992) ‘Farm and Catchment Planning—steps towards sustainability’. pp224-232 *In Agriculture, Environment and Society—the Australian experience*. G. Lawrence, F. Vanclay and B. Furze (Eds) MacMillan Australia.
- Ferguson, I.S., Wilson, A.D. and Campbell, C.A. (1991). ‘Farm Planning and Land Management.’ *In Dryland Farming—a systems approach*. V.R. Squires and P.G. Tow (Eds). Sydney University Press.
- Campbell, C.A. (1990) ‘Planning’. *In: Trees for Rural Australia*. K. Cremer (Ed), Inkata Press Melbourne
- Campbell, C.A. (1990) ‘Protection from Grazing’ *In: Trees for Rural Australia*. K. Cremer (Ed), Inkata Press Melbourne.

Papers

- Campbell, Andrew (in press) *Managing Australian Soils—a policy discussion paper*. National Land & Water Resources Audit on behalf of the National Committee for Soil and Terrain, Canberra.
- Campbell, Andrew (2005) *Knowledge for Managing Australian Landscapes: analysing the Australian NRM Knowledge System*. 120pp Triple Helix Consulting, Queanbeyan. www.triplehelix.com.au
- Campbell, Andrew (2002) “Learning to Manage an Old Continent” *Proceedings, OECD Conference on Watershed Management*, Ballina Australia. OECD, Paris.
- Campbell, Andrew and Jason Alexandra (2002) “Plantations and Sustainability Science - the environmental and political settings” *Proceedings, Prospects for Future Plantations Conference*, Bureau of Resource Sciences, Canberra.
- Coutts, Jeff, Jock Douglas and Andrew Campbell (2001) “Cooperation, collaboration and common sense—towards a national extension framework for Australia” *Proceedings, Australasia-Pacific Extension Conference*, Toowoomba. <http://www.extensionpolicy.com.au/papers.php?arid=24>
- Campbell, Andrew (1999) “Contrasting Perspectives - young countries in old landscapes and old countries in young landscapes” *Proceedings, Fenner Conference on Future Landscapes*, Bureau of Resource Sciences, Canberra.
- Campbell, Andrew (1996a) “Pixels in the Big Picture: farm plans, rural landscapes and livelihoods” *Centre for Resource and Environmental Studies Working Paper 1996/1*, Australian National University, Canberra.
- Campbell, Andrew (1996b) “Regionalism and regionalisation: participatory approaches for sustainable natural resource management at the regional level in Australia” *Centre for Resource and Environmental Studies Working Paper 1996/2*, Australian National University, Canberra.
- Campbell, Andrew (1996c) “Investing in farm bushland” *Centre for Resource and Environmental Studies Working Paper 1996/3*, Australian National University, Canberra.
- Campbell, Andrew (1995) “Rural sustainability—as if people mattered” *Proceedings, International Federation of Organic Agriculture Movements (IFOAM) Conference*, Christchurch New Zealand, December 1994
- Campbell, Andrew (1995) “Landcare—participative Australian approaches to inquiry and learning for sustainability.” pp126-131 In: *Journal of Soil and Water Conservation* Iowa USA. March/April. [Awarded Best Feature Article for 1995]
- Campbell, Andrew (1994) “Participatory Inquiry—Beyond Research and Extension in the Sustainability Era” In: *Proceedings, International Symposium on Systems-Oriented Research in Agriculture and Rural Development*. Montpellier, France, November.
- Campbell, Andrew (1994) “Landcare in Australia—spawning new models of inquiry and learning for sustainability.” In: *Proceedings, International Symposium on Systems-Oriented Research in Agriculture and Rural Development*. Montpellier, France, November.
- Campbell, Andrew (1994) “Landcare gives meaning to ‘clean and green’”. *Australian Farm Journal*, Nov; pp74-76
- Campbell, Andrew (1994) *Community First—Landcare in Australia* Monograph in the Gatekeeper series, International Institute for Environment and Development, London 19pp.
- Campbell, Andrew (1994) “Landcare in Australia” pp24-26 In *ILEIA* (Information Centre for Low-External-Input and Sustainable Agriculture) *Newsletter* July, Leusden Netherlands.
- Campbell, Andrew (1993) “It’s Hard to be Green in the Red” *Food Matters Worldwide*, October
- Campbell, Andrew (1993) “Can Australian Farming Systems become more Sylvan?” *Agroforestry Systems* 22:17-24
- Campbell, Andrew (1992). “Community Participation—the ‘catch’ in Catchments”. *Proceedings, Catchments of Green Conference*, Greening Australia Adelaide March 1992.
- Campbell, Andrew (1991). “Community Participation, the new frontier in land management”. *Proceedings, International Conference on Sustainable Land Management*, Hawkes Bay New Zealand November 1991.
- Campbell, C.A. and Junor, R.S. (1992). “Land management extension in the 1990s—evolution or emasculation?”. *Aust. J. Soil & Water Conservation* V(2) May pp16-23.
- Campbell, Andrew (1991) ‘LANDCARE—testing times’ National Landcare Facilitator second annual report, National Soil Conservation Program, Canberra 75pp.
- Campbell, Andrew (1990) ‘LANDCARE—progress across the nation’ National Landcare Facilitator first annual report, National Soil Conservation Program, Canberra 100pp.
- Campbell, Andrew (1990) “Community Action—Landcare in the 1990s” Review paper and outcomes from the group extension workshop, *Proceedings, Fifth Australian Soil Conservation Conference*, Perth

- Campbell, Andrew (1990) "Landcare Trusts—the potential for hands-on involvement of urban people in land conservation" *Proceedings*, Fifth Australian Soil Conservation Conference, Perth
- Campbell, Andrew (1990) "Get back to the Bush—A challenge to forestry and to foresters". *Australian Forest Grower*, 13(1) Autumn 1990.
- Campbell, Andrew (1990) "The Greening of Australia" *Our Planet*, UNEP, Nairobi
- Campbell, Andrew (1989) "Landcare in Australia—an Overview." *Aust. J. Soil & Water Cons*, 11(4):18-20
- Campbell, Andrew (1989) "Bridging the Gap between Conventional and Sustainable Agriculture—the role of whole farm planning". *Aust J Soil & Water Cons* 11(2):43-47
- Campbell, Andrew (1988) "Farm Trees—a planning challenge". *Proceedings*, Bicentennial International Forestry Conference, Albury, April 1988. Australian Forest Development Institute.
- Campbell, Andrew (1988) "Whole Farm Planning". *Proceedings*, Australian Farm Management Society, Leongatha

Theses

- Campbell, Andrew (in progress) "Facilitating rural sustainability" PhD thesis, Wageningen Agricultural University, based on fieldwork funded by LWRDC and RIRDC and hosted through Institut National de la Recherche Agronomique Toulouse, and the Centre for Resource and Environmental Studies (CRES), ANU Canberra
- Campbell, Andrew (1994) "Inquiry and Learning for Agricultural Sustainability" MSc thesis (Distinction), Department of Communication and Innovation Studies, Wageningen Agricultural University, The Netherlands. 108pp.
- Campbell, Andrew (1983) "A History of the Eucalyptus Oil Industry in Victoria, 1860-1930", Unpublished thesis, Department of Economic History, University of Melbourne - awarded the Katherine Woodruff Exhibition in Australian Economic History.

Consultancies and International Experience

Consultancy work with Triple Helix Consulting is outlined on page 2 above.

- Iceland** August 2007. Keynote presentation on Knowledge for Sustainable Soil Management at the International Forum on Soils, Society and Global Change. Facilitation of a working group on stakeholder participation and innovative policy instruments for sustainable soil management.
- Canada** September 2007. Ottawa. Keynote presentation and conference synthesis at the Symposium for Public Science in Canada – focusing on science-policy linkages.
- Canada** September 2007. Montreal. Workshop facilitation and co-authoring a book chapter on the application of knowledge management tools in environmental science-policy linkages.
- USA** September 2007. Boulder and Santa Barbara. Study tour to the National Ecological Observatory Network (NEON) at Boulder and the National Center for Ecological Analysis and Synthesis (NCEAS) at UC Santa Barbara with a view to learning lessons relevant to the design of the Australian Ecosystem Observing Network (AEON).
- Rome** June 2007. Rome. Presentation of an independent critique of the Phase 2 research plan for the Challenge Program for Water and Food across CGIAR centres and UN agencies including FAO and UNEP.
- Canada** September 2003. Ottawa. Participate with representatives of Australian Philanthropic Foundations in the Environmental Grantmakers of America annual conference, with a view to engaging US and Canadian philanthropists in conservation investments in Australia, in partnership with Australian grantmakers. Workshop facilitation and presentation of a paper on conservation opportunities in Australia.
- Switzerland** September 1998. Geneva. Represent Australia at a workshop of the United Nations Convention to Combat Desertification, examining benchmarks and indicators.
- 1995** Department of Prime Minister and Cabinet, Canberra (see employment history above).
- 1995** Land and Water Resources Research and Development Corporation and Australian Nature Conservation Agency. Workshop on management of remnant native vegetation on agricultural land, Melbourne. Workshop facilitation, preparation of a pre-workshop keynote paper and post-workshop synthesis paper.
- 1994 India** Bangalore, November/December 1994. Case study coordination, preparation, presentation and workshop participation in the International Institute for Environment and Development (IIED) New Horizons project. Practitioners from 22 case studies of outstanding projects in participatory watershed management from 11 countries met to exchange experiences and extract the emergent

lessons, as a contribution to improving participatory practices and understanding of the preconditions for successful applications of participatory processes in environment and development projects. The New Horizons project (documented in Hinchcliffe et al 1999 - see bibliography) was funded by the German, Swedish and Canadian development aid agencies and managed by IIED, London.

- France** November 1994. Montpellier. Presentation of two papers and workshop participation in the International Symposium on Farming Systems Research and Extension.
- Switzerland** October 1994. Geneva. Commissioned by Penny Wensley, Australian Ambassador for the Environment, to present Landcare in Australia and participatory approaches to environmental issues, to the United Nations Conventions on Desertification and Biodiversity, the UN Development and Environment Programs (UNDP & UNEP), the International Union for the Conservation of Nature (IUCN) and the Worldwide Fund for Nature (WWF).
- Iceland** September 1993. Soil Conservation Service. Facilitation of workshops and presentation of seminars to introduce landcare concepts to institutions, community groups and farmers involved in land conservation in Iceland. Strategic policy advice to the Ministers for Agriculture, Environment and Education, with a view to developing a national landcare program in Iceland - that has since been implemented and is still running strongly in 2007.
- UK** September 1993. Department of the Environment. Preparation and presentation of a case study (one of 6 in plenary) on Landcare in Australia to the “Partnerships for Change” conference, the UK response to the Rio Earth Summit, held at Manchester, involving 350 delegates from 87 countries. Participation in conference workshops and preparation of a written case study for the *Partnerships in Practice* handbook.
- UK** June 1993. Farmers Link and SAFE (Sustainable Agriculture, Food and Environment) Alliance, UK. Facilitation of workshop involving representatives of a wide range of groups involved in sustainable agriculture from the UK, France, Palestine, Dominique, Ghana and Venezuela, introducing participatory concepts and facilitating discussions on sustainability at the farm, community and international scales.
- UK** October 1992. One of 40 international experts in participatory approaches to sustainable development invited to the international workshop “Beyond Farmer First; rural people’s knowledge, agricultural research and extension practice”, organised by the IIED and the Institute for Development Studies (IDS) and held at the University of Sussex, Brighton. Presentation on landcare in Australia and subsequent writing of a chapter in the book (*Beyond Farmer First*, Scoones and Thompson eds, 1994).
- France** October 1992. Facilitated action research workshops for scientists within agricultural research institutions in Paris, Toulouse, Montpellier and Avignon, covering participatory approaches to research and extension for sustainability, based on Landcare in Australia.
- 1989-92** Australian Government, National Landcare Facilitator (see above).
- New Zealand** November 1991. Hawkes Bay Regional Council, New Zealand. Presenting Lectures, Seminars and a keynote conference paper on the Australian Landcare Program. Consultancy reviewing the potential for a national landcare program in New Zealand, and presenting local workshops introducing the landcare concept to rural communities.
- California** June 1991. As a guest of the International Tree Crops Institute and the University of California Sustainable Agriculture Program, a seminar series at UC Davis and UC Santa Cruz on sustainability issues and community participation in land conservation in Australia.
- Spain/Morocco** September-October 1990 (on recreation leave). Seed collection expedition in low rainfall/acid soil areas of southern Spain and Morocco, seeking perennial legumes potentially suitable for intercropping with cereals in southern Australia—project led by Ted Lefroy, then Department of Agriculture Western Australia.
- 1990** Greening Australia Ltd, Canberra. Development of a *National Strategy for Direct Seeding and Natural Regeneration*—design and facilitation of a participatory national workshop, subsequent strategy development and report preparation.
- China** May-June 1989. Leader of International Tree Crops Institute (ITCI) study tour as guests of the Chinese Academy of Forestry, Beijing. Extensive examination of integration of agriculture and forestry along the eastern seaboard chiefly in Hefei, Hebei and Anhui provinces, focusing in particular on the ‘forest net’ concept of agroforestry—wheat or tea intercropped with Zujuba, Paulownia, Poplar, Chinese Fir, Dawn Redwoods.
- 1989** Village Farm Pty Ltd, South Yarra. Development of agricultural policies and property management planning processes for properties in innovative rural residential developments catering for people seeking rural lifestyles without fragmenting the landscape or compromising agricultural production.

- 1988-89** Victorian Government. Investigation of the social, environmental and economic impacts of the State Plantation Program. The study was carried out by an inter-disciplinary team of 10 professionals based around the Centre for Farm Planning and Land Management. Andrew Campbell coordinated and wrote the social and environmental impact studies, the executive summary and recommendations.
- 1988** Australian Conservation Foundation (Phillip Toyne) and National Farmers' Federation (Rick Farley). Provision of concepts, strategy and drafting of a joint proposal to develop a national program of assistance for natural resource management based on local community groups and whole farm planning – later to be adopted by the Australian Government through the Decade of Landcare, the National Landcare Program and the National Property Management Planning Campaign.
- New Zealand** June 1985. Member of Australian Forest Development Institute study tour examining farm forestry and agroforestry, including a keynote address on the Potter Farmland Plan at the NZ Farm Forestry Association annual conference.

Presentation and facilitation experience

First National Conference on Regional NRM for catchment bodies, Gold Coast November 2006. Keynote.
 Fenner Conference on Agriculture and the Environment, Canberra November 2006. Keynote.
 Australian Farm Business Management Conference, Geelong September 2006. Keynote.
 VegFutures National Conference, Albury March 2006. Keynote.
 Western Australian NRM Forum, Denmark August 2005. Keynote.
 NSW regional NRM Forum, Wagga May 2005. Keynote.
 International Union of Forestry Research Organisations Brisbane August 2005. Speaker.
 Australia-Pacific Extension Network (APEN) National Forum, Toowoomba June 2005. Keynote.
 Institute of Foresters of Australia National Conference Mt Gambier April 2005. Speaker.
 National Landcare Facilitator National Forum Geelong March 2005. Keynote.
 North-Central CMA Climate Change Conference Bendigo November 2004. Keynote.
 APEN National Forum, Sydney July 2004. Keynote.
 Commonwealth Agricultural Society 'The Power of Water' conference, Albury March 2004. Keynote.
 National Press Club Canberra, October 2003. Televised luncheon address.
 Environmental Grantmakers of America national conference, Ottawa September 2003. Speaker & workshop
 Canadian National Institute for Water Research, Burlington Ontario September 2003. Speaker
 Rural Counsellors National Conference, Melbourne August 2003. Keynote.
 Tasmanian Landcare Conference, Dover June 2003. Keynote.
 Grasslands Society national conference, Ballarat March 2003. Keynote.
 ANU Fire Forum, Canberra March 2003. Synthesis Speaker and Rapporteur.
 Victorian Catchment Management Conference, Bendigo November 2002. Keynote.
 OECD Sustainability Workshop, Ballina November 2002. Keynote.
 Australian Rural Leadership Program Conference, Melbourne October 2002. Keynote.
 Future Prospects for Australian Plantations Conference, Canberra August 2002. Keynote.
 Nature Conservation on Private Land National Forum, Adelaide August 2002. Keynote.
 Fenner Conference on Sustainable Agriculture, Canberra August 2002. Keynote.
 Jack Beale memorial public lecture on water resources, ANU Canberra, March 2002.
 The Natural Step; Implementing Sustainability Conference, Melbourne March 2001. Keynote.
 Commonwealth Engineering Council Sustainable Development Conference, London March 1996. Keynote.
 Tenth Anniversary Celebration, Potter Farmland Plan, Hamilton September 1995. Keynote.
 International Federation of Organic Agriculture Movements (IFOAM) Biennial Conference, Christchurch New Zealand December 1994. Keynote Speaker, workshop leader.
 National Press Club, Canberra, September 1994. Televised luncheon address.
 UK Government *Partnerships for Change* conference, Manchester, Sept 1993. Case study presentation in Plenary.
 July 1992. Keynote speaker and discussion leader at seminars in Canberra(x2), Melbourne(x2), Sydney, Orange, Wagga, Brisbane, Toowoomba, Ballarat, Hamilton, Bendigo, Adelaide, Perth(x2), Northam, Katanning, Albany, Launceston and Hobart, presenting conclusions and recommendations of the National Landcare Facilitator project.
 Greening Australia *Catchments of Green*, Adelaide, March 1992. Keynote speaker, facilitator and rapporteur.
 First National Workshop for Landcare Facilitators and Coordinators, Hamilton, March 1992. Convenor, organiser, co-facilitator and co-author of the resulting handbook for facilitators and group coordinators.
 Fifth Australian Soil Conservation Conference, Perth, March 1990. Keynote speaker and Workshop Chair
 National workshop on evaluation of Landcare, Perth, March 1990. Convenor, organiser, facilitator.
 National workshop for State Landcare Coordinators, Beechworth, October 1989. Convenor, organiser, facilitator.

Interests

The farm, landscapes, photography, French, bushwalking and cycling, woodwork, sport, wine.
 Current NSW and international driver's licence, endorsed for trucks and buses.